

## Health and Wellbeing Board (HWB) Paper

### 1. Reference Information

Paper tracking information	
<b>Title:</b>	<b>Surrey Heartlands System Planning: Joint Forward Plan Update 2024</b>
<b>HWBS Priority populations:</b>	All
<b>Assessed Need including link to HWBS Priority - 1, 2 and/or 3:</b>	<ul style="list-style-type: none"> <li>• Priority 1 Supporting people to lead healthy lives by preventing physical ill health and promoting physical well-being</li> <li>• Priority 2 Supporting people's mental health and emotional well-being by preventing mental ill health and promoting emotional well-being</li> <li>• Priority 3 Supporting people to reach their potential by addressing the wider determinants of health</li> </ul>
<b>HWBS Outcome:</b>	The Joint Forward Plan supports outcomes across the 3 Priorities of the Health and Well-being Strategy and the Prevention Ambition of the Integrated Care Strategy.
<b>HWBS System Capability:</b>	The Joint Forward Plan supports the system capabilities in the Health and Well-being Strategy and the Integrated Care Strategy.
<b>HWBS Principles for Working with Communities:</b>	<ul style="list-style-type: none"> <li>• Community capacity building: 'Building trust and relationships'</li> <li>• Co-designing: 'Deciding together'</li> <li>• Co-producing: 'Delivering together'</li> <li>• Community-led action: 'Communities leading, with support when they need it'</li> </ul>
<b>Interventions for reducing health inequalities:</b>	<ul style="list-style-type: none"> <li>• Civic / System Level interventions</li> <li>• Service Based interventions</li> <li>• Community Led interventions</li> </ul>
<b>Author(s):</b>	<ul style="list-style-type: none"> <li>• Sue Robertson, Associate Director of Strategic Planning and Integrated Assurance, NHS Surrey Heartlands, <a href="mailto:sue.robertson@nhs.net">sue.robertson@nhs.net</a></li> <li>• Kathryn Croudace, Head of Strategic Planning, NHS Surrey Heartlands, <a href="mailto:k.croudace@nhs.net">k.croudace@nhs.net</a></li> </ul>
<b>Board Sponsor(s):</b>	Karen McDowell, Chief Executive, Surrey Heartlands ICS and ICB
<b>HWB meeting date:</b>	20 March 2024
<b>Related HWB papers:</b>	<a href="#">Item 11 - System Planning SH Draft Joint Forward Plan 2023 - 2028.pdf (surreycc.gov.uk)</a>
<b>Annexes/Appendices:</b>	Annex 1 - Executive Summary from Joint Forward Plan Update 2024 (Version 1.4) Annex 2 - Health and Wellbeing Board Statement 2023

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## 2. Executive summary

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National guidance requires that Joint Forward Plans are refreshed and republished each year in March. As the initial plan was published less than a year ago, in June 2023, we have conducted a 'light touch' refresh for March 2024, retaining the existing format, whilst taking the opportunity to strengthen and update three areas which were less developed last summer: **Prevention, Provider Collaboratives** and **Sustainability & Productivity**.

The Joint Forward Plan supports the Health and Well-being Strategy Outcomes and the 3 Ambitions of the Integrated Care Strategy and their delivery.

## 3. Recommendations

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The Board is asked to:

1. Note the Joint Forward Plan 2024 update and its alignment with Surrey's Health and Wellbeing priorities and strategic approach, and the related Surrey Heartlands Integrated Care Strategy.
2. Provide an opinion statement of the plan.
3. Note that the next annual update of the plan will be provided in March 2025.

## 4. Reason for Recommendations

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The Board's opinion of the Joint Forward Plan 2024 forms part of the development process and will be included in the published plan.

## 5. Detail

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Surrey Heartlands first Joint Forward Plan (JFP) was published on 30 June 2023, following wide stakeholder engagement during late 2022 and early 2023. Public engagement activities have continued during 2023. National guidance requires that Joint Forward Plans are refreshed and republished each year in March.

As the initial plan was published less than a year ago, we have conducted a 'light touch' refresh for this update, retaining the existing format, whilst taking the opportunity to strengthen and update three areas which were less developed last summer. These are:

- Prevention
- Provider Collaboratives
- Sustainability & Productivity

Updated national guidance, plan content and milestones have been reviewed. The updated draft document has been widely circulated for review by system partners, prior to recirculation to our Boards for formal approval. As last year, the Plan has

also been shared with NHS England, although they do not have a formal assurance role for the JFP.

National guidance requires that Joint Forward Plans include an opinion statement of the plan from Health and Wellbeing Boards. Version 1.4 currently includes the Health and Wellbeing Board's contribution from the first JFP, in readiness for the update.

Annexes provided:

1. **Executive Summary** from the full document, including a Plan on a Page
2. **Health and Wellbeing Board Statement** from the 2023 Joint Forward Plan.

There will be an updated Summary Plan - co-designed for a public audience published alongside the JFP on the Surrey Heartlands' website on 28 March 2024.

The current Summary Plan can be found on the Surrey Heartlands website:  
<https://www.surreyheartlands.org/joint-forward-plan-2023-to-2028-summary>

## **6. Opportunities/Challenges**

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The Joint Forward Plan has been developed iteratively to create a plan which is representative of the ambitions of the system and our partners. Challenges are set out in the Executive Summary as the 'wicked problems' jointly faced by the system.

## **7. Timescale and delivery plan**

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The plan will be published by 28 March 2024. Drafts have been widely shared with system partners during development, from January 2024 onwards, including updates to the Integrated Care Partnership.

## **8. What communications and engagement has happened/needs to happen?**

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The IC Strategy and Joint Forward Plan have drawn on extensive system engagement carried out by Surrey's Communications, Engagements and Research teams in late 2022 and throughout 2023. Thematic analysis identified broad themes which were developed into a survey for Surrey's Citizens' Panel of 2,000 people. Key findings and developments have been included within the JFP.

Building on the 'Reading Panels' conducted with partners and through Healthwatch Surrey's VCSE Voice Group in 2023, engagement and comments have been sought on the JFP 2024 update. Improvements and suggestions for development have been incorporated. Updates have also been discussed through the Integrated Care Partnership.

Engagement is also undertaken through relevant individual programme areas and our Places in support of local and co-ordinated communication and engagement plans.

All activities are undertaken with the Health and Wellbeing Board's principles for 'Working with Communities' in mind:

- Community capacity building: 'Building trust and relationships'
- Co-designing: 'Deciding together'
- Co-producing: 'Delivering together'
- Community-led action: 'Communities leading, with support when they need it'

## 9. Next steps

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- Joint Forward Plan formally agreed through Surrey Heartlands NHS Trust and Foundation Trust Boards, and the Integrated Care Board during late February and March 2024.
  - Inclusion of the updated Health and Wellbeing Board's opinion statement of the revised Joint Forward Plan (in line with requirements) by 27 March 2024.
  - Summary and full versions of the plan published on the Surrey Heartlands ICS website by 28 March 2024, with accessible versions.
  - The Joint Forward Plan will be refreshed annually in March, with the next update therefore to be presented to the Health and Wellbeing Board in March 2025.
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### Questions to guide Board discussion

- Is the purpose of the Joint Forward Plan clear?
- Does the Joint Forward Plan demonstrate how the Plan and the IC Strategy from which it is drawn align with the Surrey Health and Wellbeing priorities?